iety itself tends towards a certain unity. Hence, it is appropriate that our ich forms one universal apostolic body, should live its universal spirit more should effectively coordinates resources and means and strengthen its

Constitutions of the Society of Jesus and their Complementary Norms (1559)

m that is granted us in higher **edioc** (at least at highed and middle ank to teach our courses as we please should have always carried an obligation to and align our courses to prevent students from being bombarded with confusing and mixed messages. Outcomes assessment holds us to that obligation by operate not as classroom divas and prima donnas but as team players who with our colleagues to produce a genuine program.

m the President: Assessment Changes Everything" ald Graff, MLA Newsletter (2008)

Background

e of Arts and Sciences has developmedimplemented this document

In addition, the Dean consults with departments, or relevant interdisciplinary groups of faculty, on ideas for new programs and major progreavisions. The Dean has the authority to review and "signs off" on all curriculum proposals in the College before they are reviewed by the College's Curriculum and Assessment Committee, the Faculty Senate Curriculum Committee, and (in the case of general education courses) the Conference Committee on Cur**Tibe**lum Dean ordinarily delegates this signature authority to the Associate Dean, who chairs the Curriculum and Assessment Committee (see below). This signature does not constituted approval of the proposal but, rather, a judgment that the proposal is complete and ready for review, including appropriate student learning outcorhieds between student learning outcomes (SLOs) and program learning outcomes (Pla0d)plansto assess these outcomes.

Ultimately, the Dean's recommendation to the Provost/Senior Miesident for Academic Affairs is based onjudgement of the proposal's academic quality, financial viability, and contribution to the mission of the College and the University.

Associate Dean

In the College of Arts and Sciences, the Associate Dean has a wide range of responsibilities, several of which are related to curricular development and assessment:

• Assist Departments in the development and implementation (el)gt 8hlea0 Tc 0ostlea0 Tc1 : 8h

Committee for approval. If the Dean's Conference supports a proposal, it then recommends that the Dean submit the proposal for appldvathe Provost/VicePresident for Academic Affairs.

The Curriculum and Assessment Committee also has a significant role in assessment, making recommendations related to assessment related to course and program plinoposals addition, this Committereviews assessment plans and assessment results for departments and programs undergoing Academic Program Review each fall semester. The larger purpose of the Committere is topfard3tyttnp6r(c)examisa(I)s2mersun(8). Vglinuted2sd[(T)Sc(g)677ve1t(e)a(me)6R(e)6(me)6(fig)6)

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Assessment Advisory Committee

The Assessment Advisory Committee serves to develop and enrich effective assessment of the student learning experience at The University of Scranton. Members in Elacted ty Fellows, assessment staff from CAS, KSOM, PCPS and CGCE, including Associate Deans, Assistant Deans, and representatives from the CTLE, the Library, the Registrar's Office, Institutional Research, Student Affairs, and five faculty representatives with experience in assessment from CAS, KSOM, and PCPS. The Director of the Office of Educational Assessment, who sets a norvoting member, will chair the committee. The Provost appoints non-faculty committee members in consultation with the Deans and other offibesFaculty Senate leadership sets and appoint faculty representatives who serve fet gear terms.

Roles and Responsibilities:

- Collaborate with the Director of Educational Assessment to ensure ongoing systems of assessment, including development, implementation, and maintenance of the plan for assessment of the student learning experience
- Recommend to and collaborate with the Director of Educational Assessment to plan assessment workshops and seminars for faculty.

Intersession Assessment Institute

During the January, 2014 Intersession, the College of Arts and Sciences ran a Pilot Intersession Assessment Institute for College fac**Ditu**e to the success of this initial pilot project, he College collaborated with the Office for Educational Assesstmetimplement an annual Intersession Assessment Institute for faculty across the University beginningm(A)4 (s)1 (s)1 (e

Other Sources of Institutional Data

Various offices on campusincluding Institutional Research, Career Development Student Affairş Alumni Affairs—collect information on students and alumni that can complement the direct assessment of student learning

5. The Relationship Between Academic Program Review and Assessment in the College of Arts and Sciences

In the College, Academic Program Review and assessment are highly integrated, to assure that program development is based on evidence of student learning and to assure that assessment plans are routinely reviewed and updated with a view towards the continuous improvement and development of academic programts way, too, resource allocation, including the hiring of faculty for new and growing programs, is integrated with assessment and accreditation. Some programs in the College of Arts and Sciences, particularly those with external accreditation, have assesstudent learning outcomfest many years and have made improvements based on this assessment programs have developed their assessment plans more recentlymost often in the context of Academ Program Review

In eithercase, the review of assessment data is now an important part of Academic Program ReviewThe current Academic Program Reviewcument(approved March 28, 2017) explains this relationship as follows

Program Review and Assessment

While all academic programis the College of Arts and Sciences regularly assess and improve their effectiveness, particularly with regard to student learning outcomes, and submit assessment results for all of their Program Learning Outcomes to the Office of Educational Assessment a threeyear cycle, Academic Program Review provides a deliberate opportunity for a more focused and consultative reflection on assessment results. In addition, Academic Program Review provides an opportunity for departments to review and revise their sessment plans to improve the relevance, quality, and usefulness of their assessment results.

Most programs in the College of Arts and Sciencespecially those without external accreditation-developed and implemented assessment plans through the College'sfirst Academic Program Review cycle, which began in the 2080@cademic year (see "Academic Program Review Cycle" below). Academic Program Review continues to provide a structure for programs to review and revise their assessment plans in light of the following: 1) the missions of the program, the College, and the University; 2) developments in the relevant academic discipline(s); 3) assessment results, including results from the direct assessment of student learning outcomes; and 4) relevant planning documents, including the Strategic Plans of the College and the University. In other words, program faculty develop and revise assessment plantsdiddles States terms, they "conduct assessment of the effectiveness of assessment processes"—in ways that are meaningful to them in the context of both their academic expertise and the University's mission and identity.